



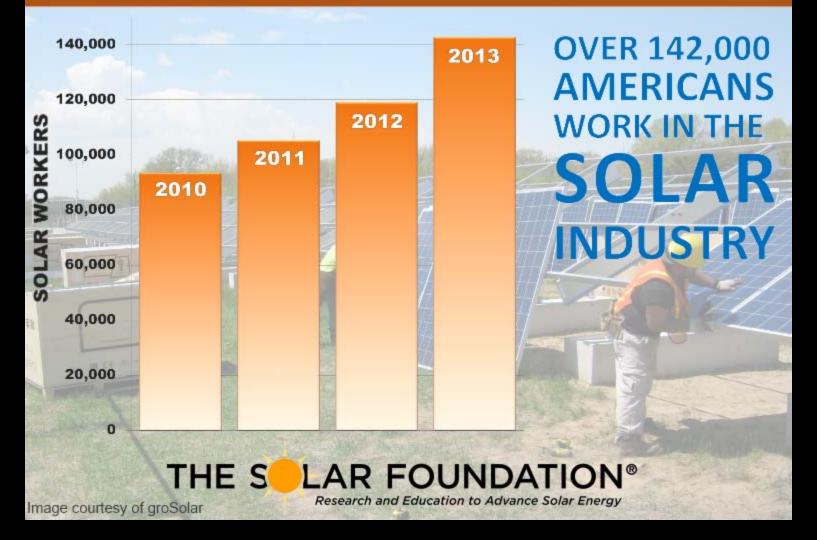
The SunShot Initiative 3/8/14

4.7 GW of PV in 2013

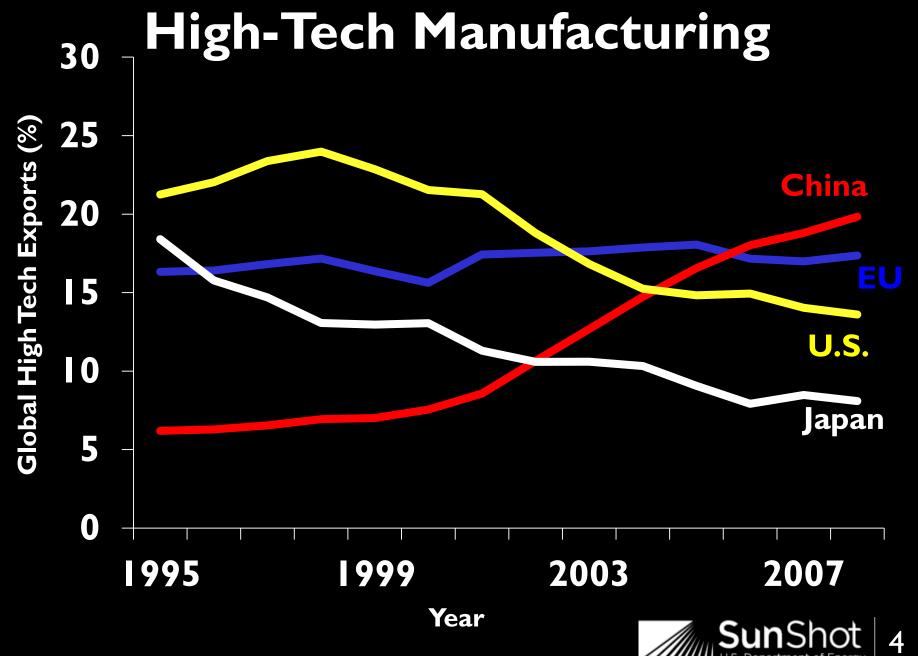
10X more installed than in 2009



NATIONAL SOLAR JOBS CENSUS 2013

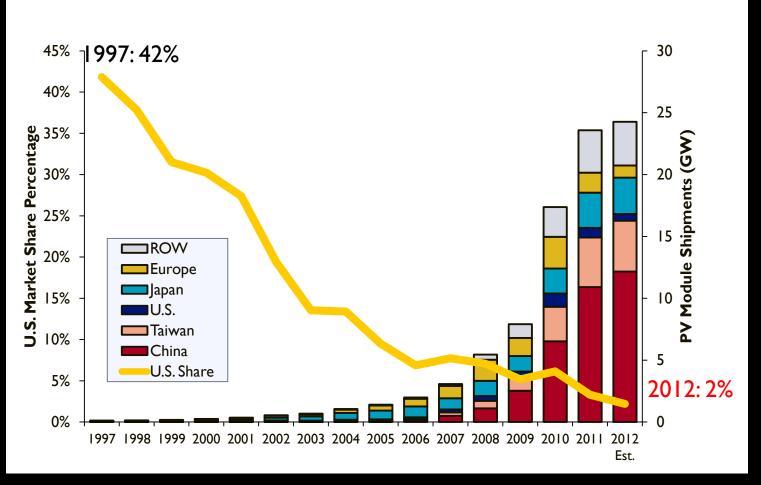






Source: National Science Foundation, Science and Engineering Indicators 2010

Erosion of Domestic PV cell and Module Manufacturing





Manufacturing



"Abandoning today's 'commodity' manufacturing can lock you out of tomorrow's emerging industry."

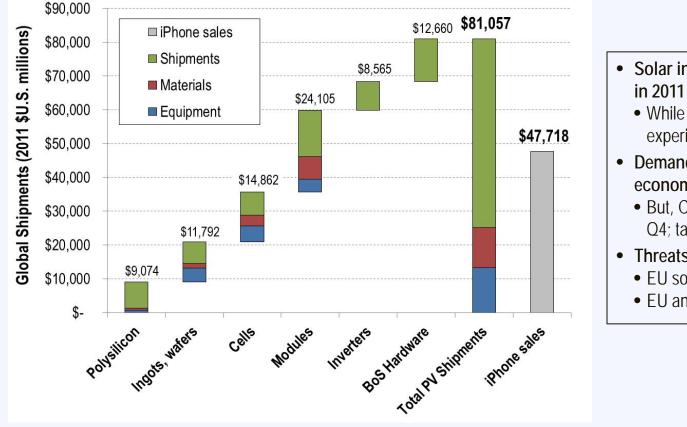
- Andy Grove, co-founder, former CEO, Intel





Global PV Shipments are Significant

In 2011, PV shipments exceeded iPhone sales despite accounting for <1% of global electricity supply.



- Solar investments grew 52% in 2011 (\$147 Bn)
 - While manufacturers
 experienced period of distress
- Demand led by developed economies
 - But, China demand surged in Q4; targets also raised 67%
- Threats to future investments
 - EU sovereign debt crisis
 - EU and U.S. policy

Sources: BNEF Q4 2012 PV Market Outlook, BNEF Q4 2012 Solar Spot Prices, GTM "Wafer-Cell-Module Database" (June 2012), VLSI Research, Photon (Inverter prices), NREL internal cost model (BoS hardware prices), UNEP (global solar investments)

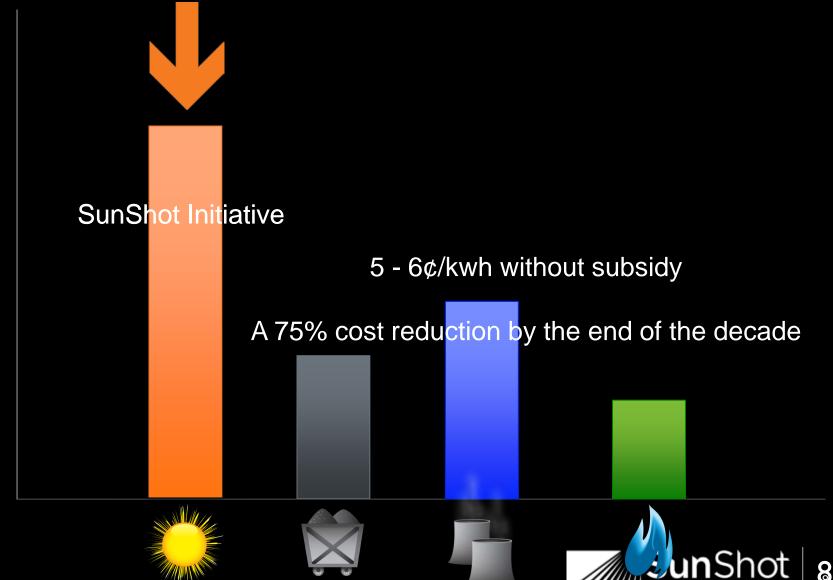


Solar (PV) energy is capital intensive

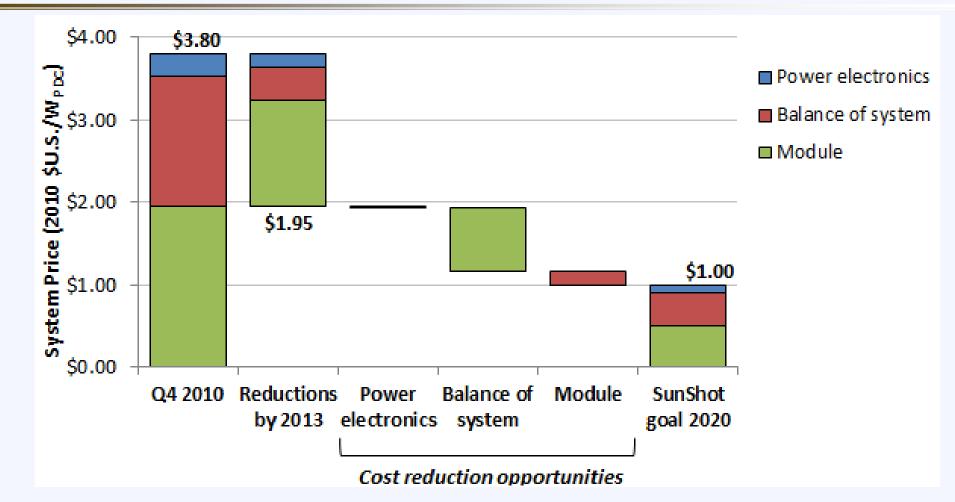
Investments comprised mostly (63%) of manufactured goods

Manufacturer and direct-supplier revenues approached \$100BN in 2011, despite solar PV accounting for <0.5% of world electricity generation

So what is the SunShot Initiative?



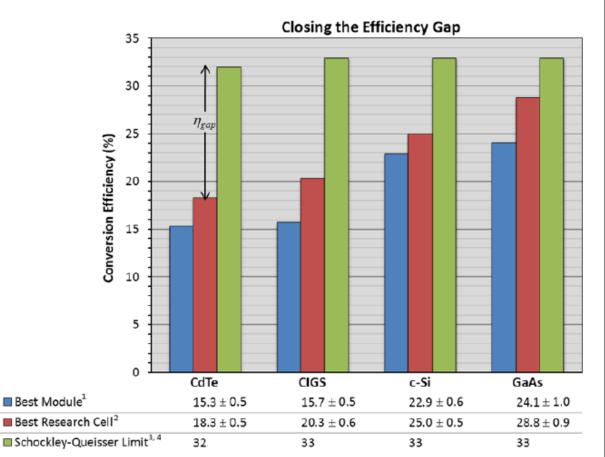
SunShot Utility Scale Progress Q42013



Sources: Margolis , R., et al. (2012). "*SunShot Vision Study*." DOE/GO-102012-3037. Golden, CO: National Renewable Energy Laboratory, pp. 265. Accessed 2013: <u>http://www1.eere.energy.gov/solar/pdfs/47927_appendices.pdf</u>; Goodrich, A; James, T; and Woodhouse, M. "*Residential, Commercial, and Utility-Scale Photovoltaic System Prices in the United States: Current Drivers and Cost Reduction Opportunities.*" NREL Technical Report No. TP-6A20-53347, Available Online at: <u>www.nrel.gov/docs/fy12osti/53347.pdf</u> . ; NREL internal (PV system cost) analysis (September 2013).



Reaching for Efficiency Limits



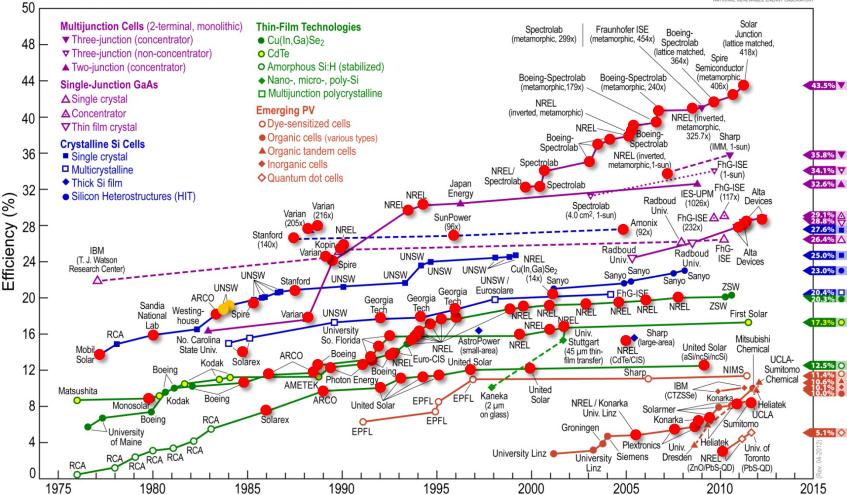
¹ Green, M. A. *et al.*, "Solar cell efficiency tables (version 41)", *Progress in Photovoltaics: Research and Applications*, 2013, vol. 21, pp. 1-11. ² Best Research-Cell Efficiencies, Rev 12-2012, National Renewable Energy Laboratory. ³ Green, M. A., "Radiative efficiency of state-of-the-art photovoltaic cells", *Progress in Photovoltaics: Research and Applications*, 2012, vol. 20, pp. 472-476. ⁴ Shockley, W. and Queisser, H. J., "Detailed Balance Limit of Efficiency of p-n Junction Solar Cells," *Journal of Applied Physics*, 1961, vol. 32, pp. 510-519.



World Record Cell Efficiencies

U.S. Department of Energy

Best Research-Cell Efficiencies



 ~50% of the world record cell efficiencies from 1975-2012 were made by researchers supported by the DOE

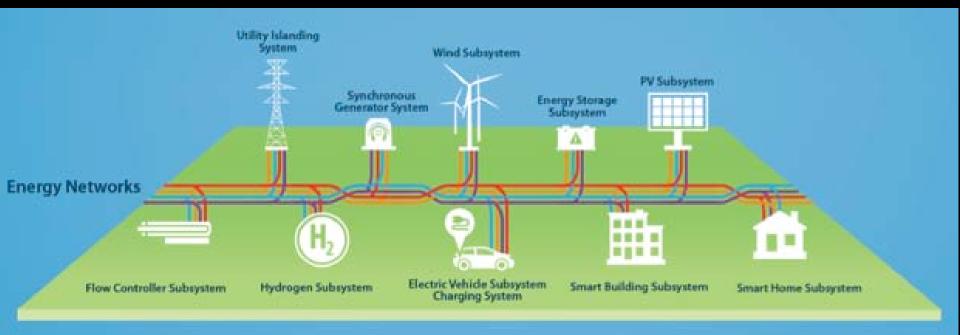






energy.gov/sunshot

Energy Systems Integration



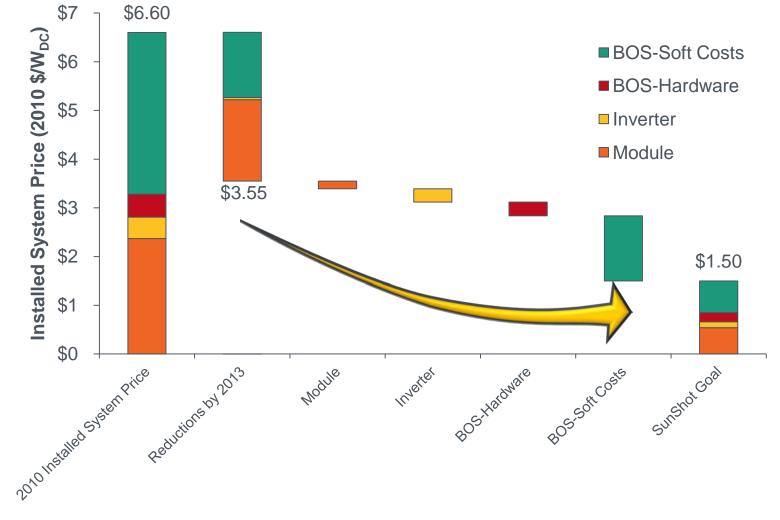






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PV System Pathway to SunShot Residential





Soft Costs

64%

Cost

Hardware



\$

2%

9%

Permit Fee



Х

Permitting, Installation, Interconnection Labor

Sales Tax



\$ // 6%



Transaction Costs

Installer/Developer Profit

Indirect Corporate Costs

Customer Acquisition



12% Supply Chain Costs







Red tape related to solar installations can drive up costs and limit solar adoption. In the U.S., there are



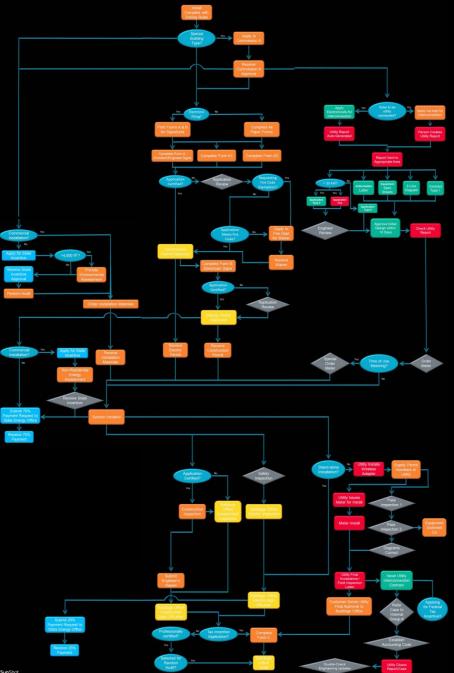
18,000 JURISDICTIONS, 3,000 UTILITIES, 50 STATES,

with different rules and regulations.

More Paperwork = Higher Cost









SunShot

And Permitting is Different Everywhere



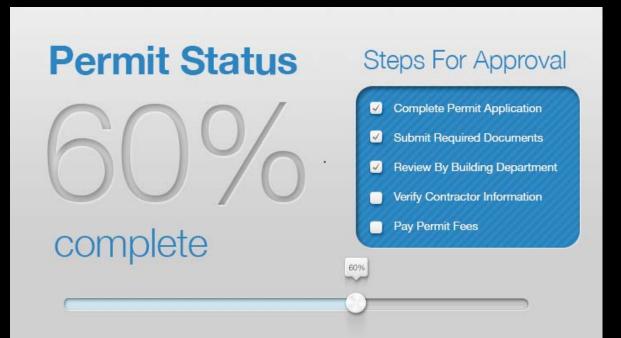
Unlike physics, where we can fundamentally figure out the upper limit for the efficiency of solar cells, there is no such limit to bureaucracy



Streamlined Permitting, Inspection

- Web-Based permitting
- Track you permits in real time
- Eliminate trips to permitting office





Big Data Lowers Solar Soft Costs

- Sun Number Scores engaging consumers
- Roof top data processed to qualify buildings
- Lowering the cost of customer acquisition

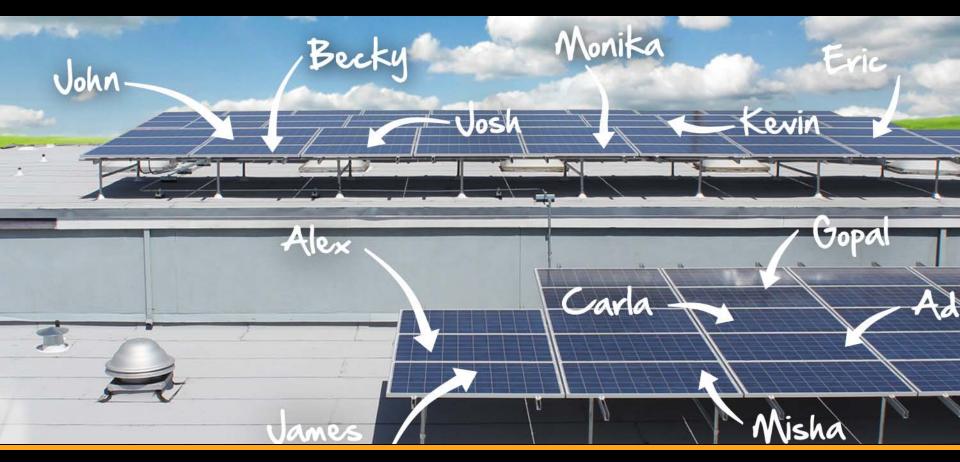




Crowd-Funded Solar

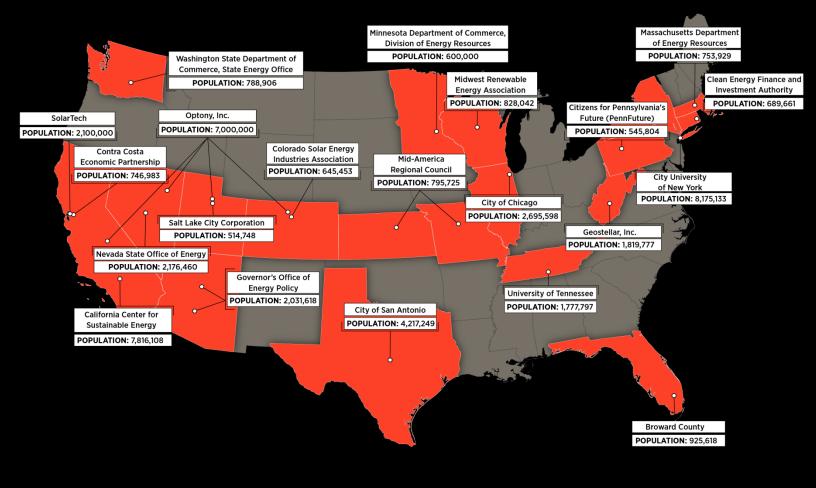


- Non-homeowners can go solar for \$25
- Crowdfunding lowers the cost of capital



ROOFTOP SOLAR CHALLENGE

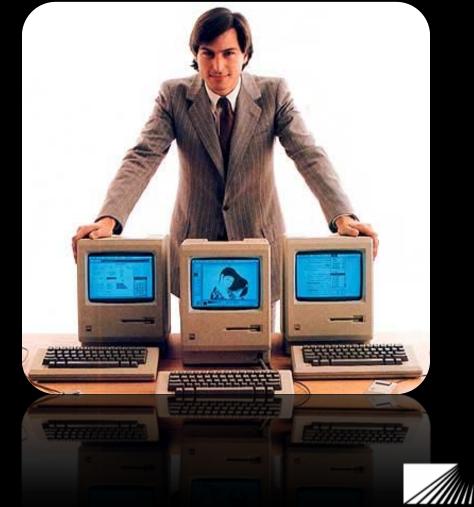
A national effort to make clean solar electricity cost-effective for your community.







Well, let's say you can shave 10 seconds off of the boot time. Multiply that by five million users and that's 50 million seconds, every single day. Over a year, that's probably dozens of lifetimes. So if you make it boot ten seconds faster, you've saved a dozen lives. That's really worth it, don't you think?





22 Rooftop Solar Challenge Teams Cut red tape by I week 600 MW installed 40,000 installations 40,000 weeks of red tape = 768 Years of red tape About 10 lives saved



Thank You

Minh Le Director SunShot Initiative

U.S. DEPARTMENT OF ENERCY

