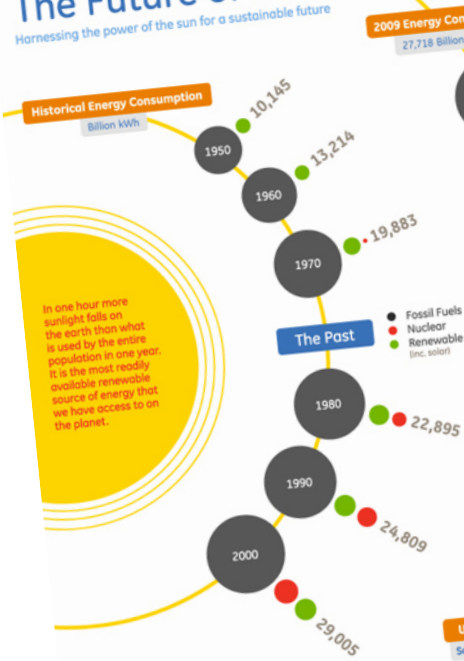


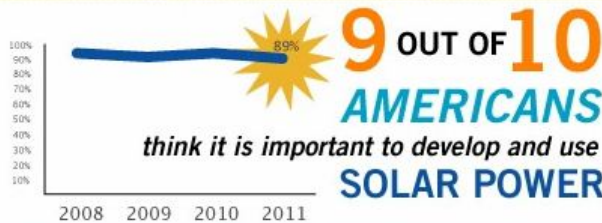
Why Solar? The obvious...

The Future of Solar

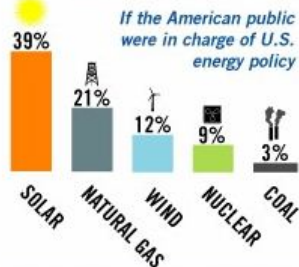
Harnessing the power of the sun for a sustainable future



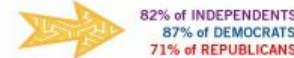
2011 SOLAR BAROMETER



SOLAR: TOP ENERGY CHOICE



82% SUPPORT FEDERAL SOLAR INCENTIVES



82% SUPPORT U.S. SOLAR MANUFACTURING



GUNNING FOR THE SUN

WHY THE MILITARY IS IN LOVE WITH SOLAR ENERGY

WHY IS UNCLE SAM GOING SOLAR?

IT CAN SAVE BIG MONEY
THE U.S. MILITARY IS BY FAR THE SINGLE LARGEST BUYER OF OIL IN THE WORLD.

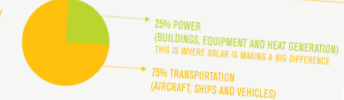


NEW PRIORITIES

"THE DEPARTMENT OF DEFENSE HAS THREE GOALS: CREATE AND PRESERVE JOBS, PROVIDE BETTER CARE AND IMPROVE ENERGY EFFICIENCY."

SANDRA RICHARDSON
U.S. Dept. of Defense
Energy Policy Secretary (Retiree/Reserve)

HOW DOES THE MILITARY USE ITS FUEL?



WITH THE WORLD PRICE OF OIL AT \$80 A BARREL, KEEPING JUST ONE US SOLDIER IN AFGHANISTAN COSTS HUNDREDS OF DOLLARS A DAY IN FUEL ALONE.

IT WILL IMPROVE NATIONAL SECURITY

CONSIDER THE WAY WE USE AND PRODUCE ENERGY AND THE IMPACTS OF CLIMATE CHANGE.

DANGERS POSED BY AN UNRELIABLE GRID

Bringing off-grid power to not only the military but the rest of the developed world will help national security by eliminating extended outages and potential cyber attacks.

1. Solar Panel gets installed

Installation has become increasingly affordable thanks to rebates and incentives.



Solar Panels & Our Economy

2. Value-added homes & Savings in utility

On average, a home solar system adds about \$5.50 per watt to a home's resale value. A 3.1-kilowatt solar system can add around \$17,000! And of course, residents save up to hundreds of dollars on their bills.

Solar incentives are a win-win for San Franciscans. Solar rooftops increase the value of your home - and add money to your pocket. That's why we need to preserve successful programs like GoSolarSF, which has quadrupled the number of solar roofs in the city, created scores of new green jobs and has attracted nearly a dozen new solar companies to San Francisco.

Incentives you need to know:

Federal Renewable Energy Tax Credit
Up to 30% of the cost of installation after state rebates kick in—without a cap.

California Solar Initiative
The per-watt rebates have an average return of 9-14%.

GoSolarSF
Average rebate of \$9,000—with more for low-income applicants and businesses.

3. The gift that keeps giving

If and when the house gets sold, the city gains more than \$2,000/home in increased property taxes. The money that was saved on bills gives consumer spending a boost. Finally, these green companies thrive and create more green jobs.

www.ResetSanFrancisco.org

not of Energy

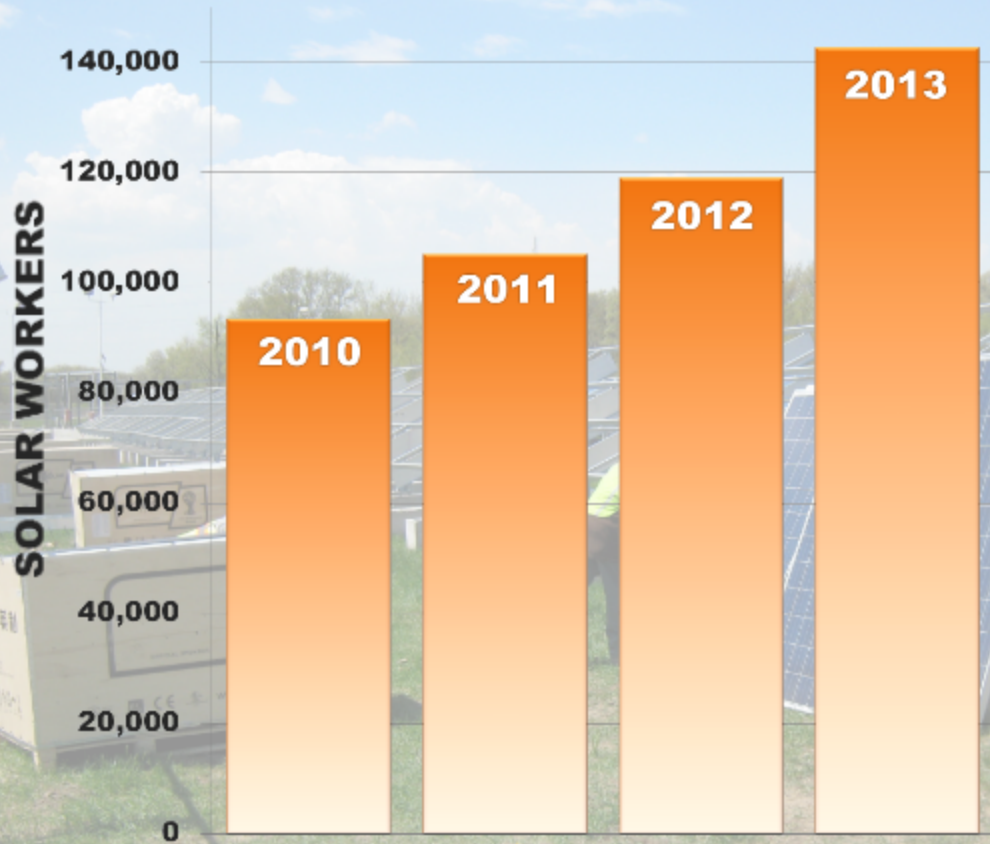


US Market Growth

4.7 GW of PV in 2013

10X more installed than in 2009

NATIONAL SOLAR JOBS CENSUS 2013



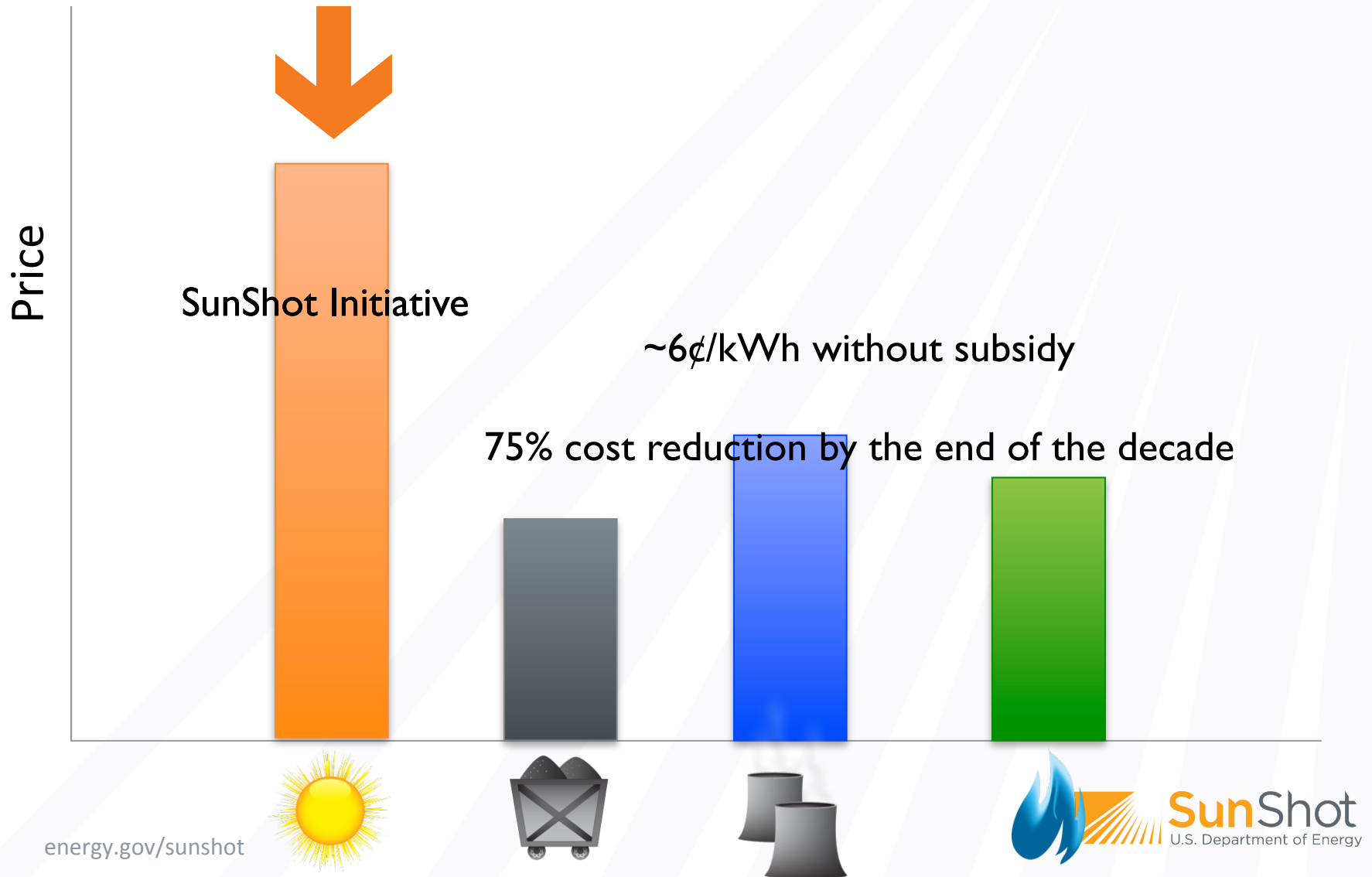
OVER 142,000
AMERICANS
WORK IN THE
SOLAR
INDUSTRY

THE SOLAR FOUNDATION®

Research and Education to Advance Solar Energy

Image courtesy of groSolar

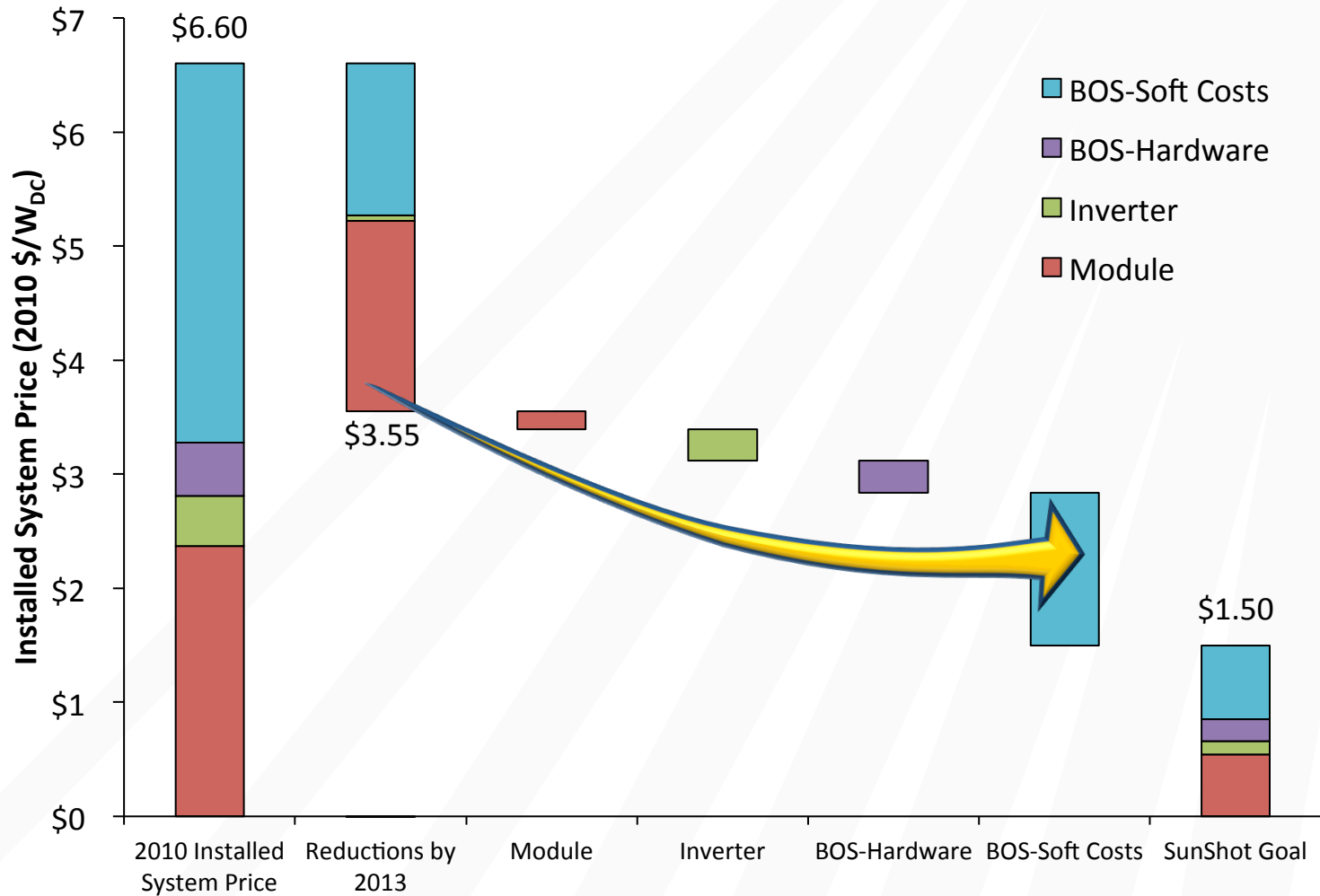
So what is SunShot Targeting?



How will we get there?

- Leaders
- Innovators
- Entrepreneurs
- Change
- Failing Fast
- Networks
- Facing Challenges
- Data

PV System Pathway to SunShot Residential



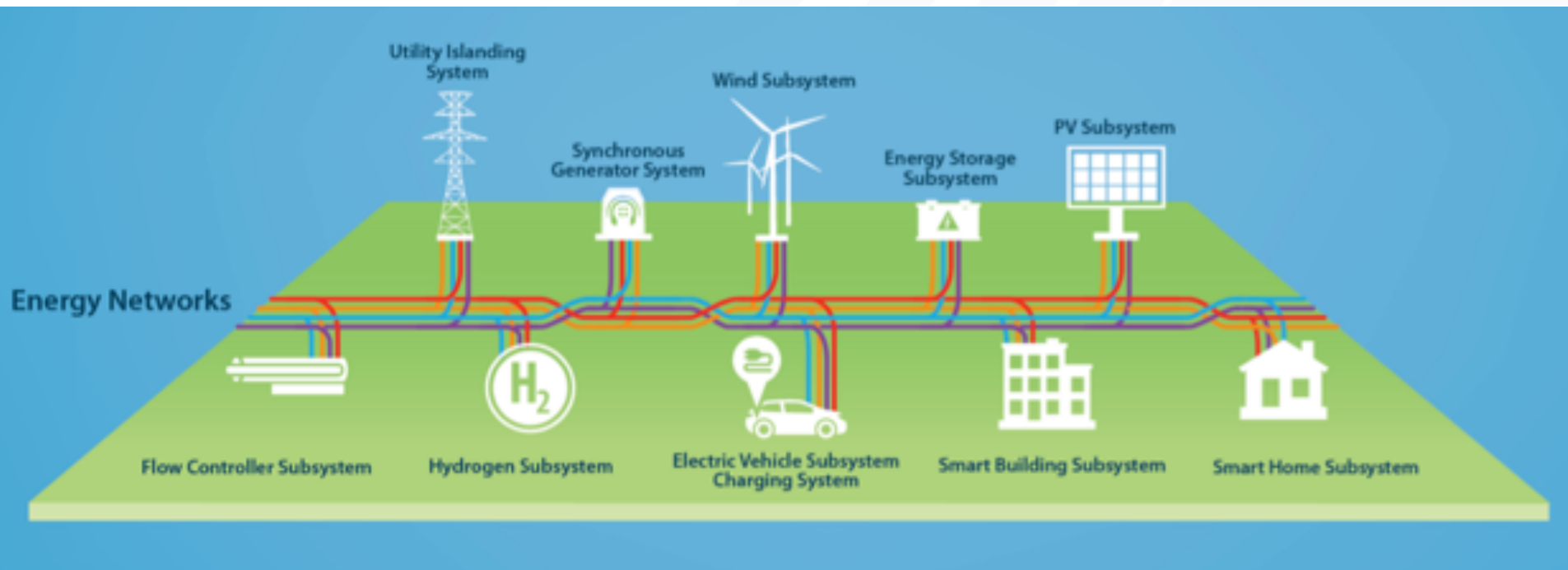
Supporting a Startup Culture

¹A human institution designed to create a new product of service under conditions of extreme uncertainty.

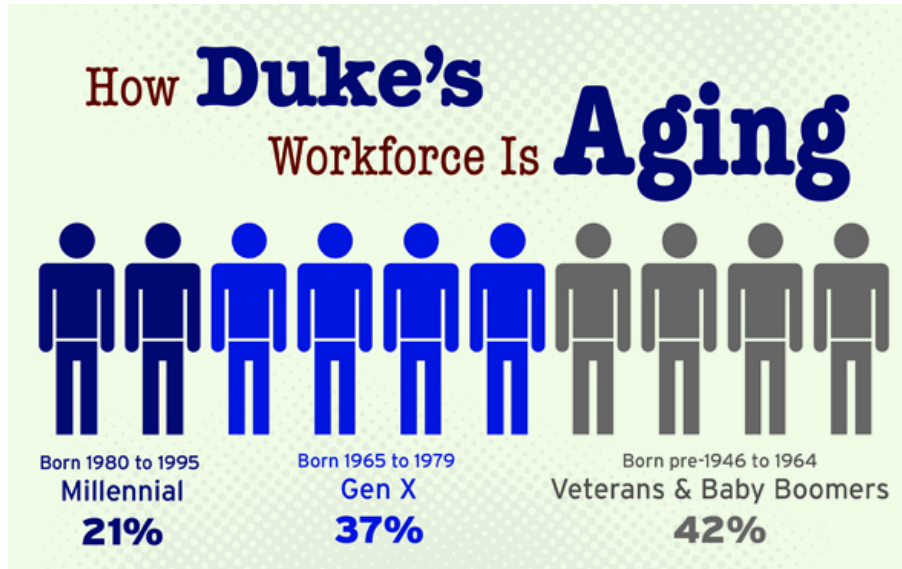
- Anyone creating this new product or service is an entrepreneur

Neglecting or ignoring innovation
creates risk

Energy Systems Integration



Grid Infrastructure and Workforce: Aging



Duke Energy, December 19, 2012



MARKET FAILURE: Colleges are **not** training graduates for available career opportunities in **power systems** (rather than microelectronics)



Distributed Energy Resources: New Skills for Power System Engineers

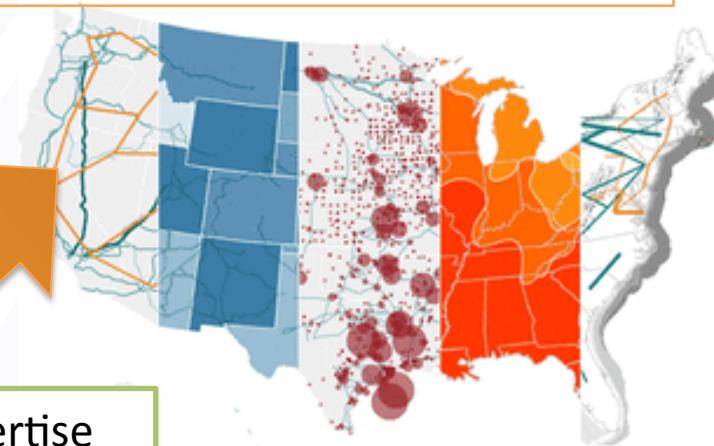
Training a network of Power System Engineering innovators and entrepreneurs to help the power sector deploy high penetrations of Distributed Energy

- Distributed Energy Resource(DER) technologies like **solar** and electric vehicles have enormous transformative potential for the grid
- To enable utilities to innovate and adapt , Power Systems Engineers and utility professionals need training and new skills to integrate DER Technologies

Distributed technologies

Status Quo

Expertise
Analysis
Data



RTC Locations

4 installations

DENVER, CO

1 installation

WILLISTON, VT

1 installation

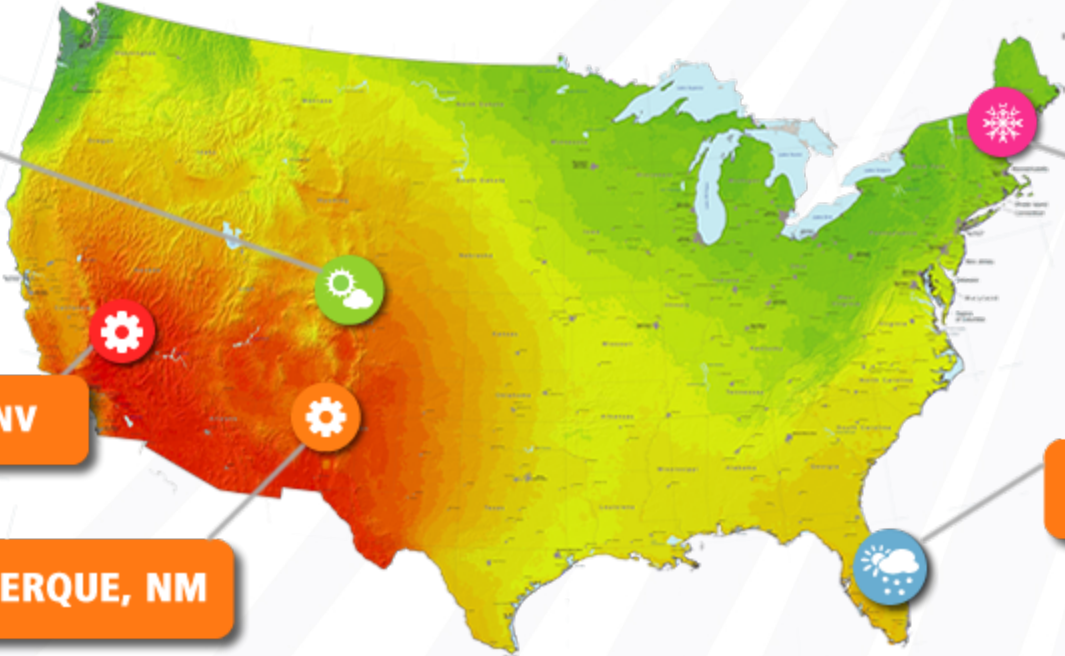
LAS VEGAS, NV

ALBUQUERQUE, NM

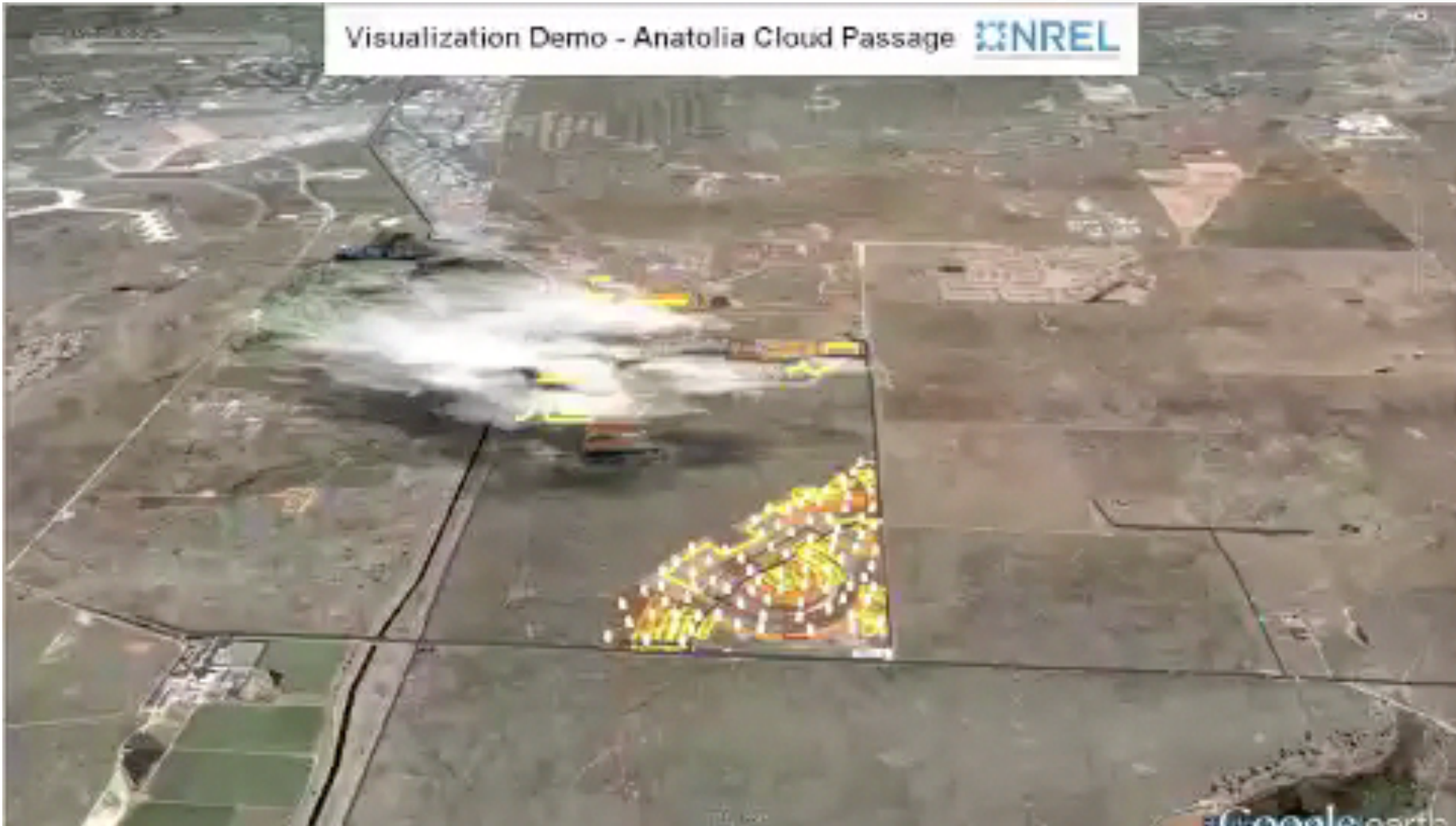
ORLANDO, FL

4 installations

4 installations



Visualization Demo - Anatolia Cloud Passage



SunShot Program Structure



Soft Costs are Persistent



LET'S GET TO WORK ON SOLAR SOFT COSTS

The rising non-hardware "soft costs" of solar energy remain the biggest barrier to more solar deployment in the U.S.



HARDWARE COSTS



Since the beginning of 2010, the average cost of solar panels has dropped more than 60 percent.

SOFT COSTS



64%
Of the total price

Soft costs aren't decreasing as quickly as hardware costs. They now comprise up to 64 percent of the total price of residential solar energy systems.

Soft Costs =
\$\$\$, effort and Time

People, processes,
action...or created by a
lack of information.

Gathering information or
completing a process make
up an increasing share of
the costs incurred when
solar is deployed.

Soft Costs Dominating Overall Costs



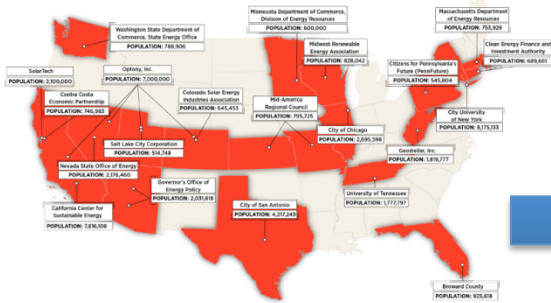
Up to ~~50%~~ **64%** of the cost of a solar installation

Slashing Red Tape and Driving Local Innovation

ROOFTOP SOLAR CHALLENGE



ROUND 1 (2012-2013)



22 Awards
~50M Americans
19 States + Puerto Rico
\$12M

Performance-based
 Local-level innovation
 Teams quantitatively tracked and scored via market maturity scorecard
Year-end results:
 Fees reduced
 Online permitting spreading
 Statewide standards emerging
 Innovative digital solutions unveiled

ROUND 2 (2013-2015)



8 Awards
~150M Americans
27 States + DC
\$12M

Local Results, National Impact



PV Installed in RSC locales:

Residential: 225 MW

Commercial: 357 MW

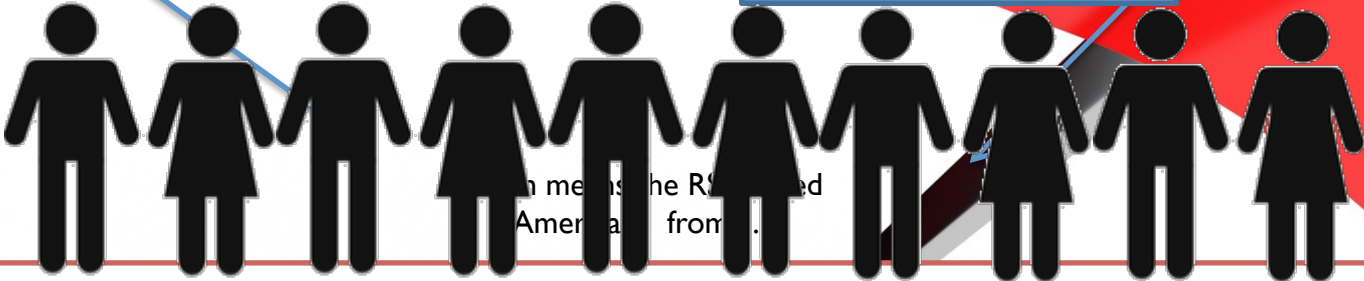
38K Residential Systems

3K Commercial Systems

=

Average Business Days Saved Per Install = 5.1

Average Business Days Saved Per Install = 4.1



OVER 10 LIFETIMES SAVED

Round Two Highlights



➤ REGIONAL COLLABORATIONS

- New England (CESA), Pacific Northwest (WADOC)

➤ DIGITAL TOOL EXPANSION

- Optony Solar Roadmap, SMART NY platform (CUNY), Florida (Broward)

➤ DATA COLLECTION ENGINES

- CA Interconnection Portal (CCSE)

➤ NASCENT SOLAR MARKET PARTICIPANTS

- Iowa, New Hampshire & Rhode Island (CESA), Ohio and Indiana (MARC)



8 Awards
~150M Americans
27 States + DC
\$12M

Meet the **Teams** and Find Additional **Resources** at

<http://www.eere.energy.gov/solarchallenge/>

Solar Technology Diffusion Research

Under the SEEDS program, DOE supports projects that advance and apply cutting-edge strategies for accelerating solar adoption.

	Yale	NREL	Sandia National Laboratories	THE UNIVERSITY OF TEXAS AT AUSTIN
Foundational Scientific Advances	tracing social networks that spread solar	evolution of motivations beyond early adopters	agent-based modeling of innovation diffusion	micro-level data and analysis of energy consumers
Real-world Market Applications	spreading community solar through CT	four pilot experiments in CA, AZ, NY & NJ	testing economic + social incentives in San Diego	new incentive structures piloted with TX utilities
Research and Market Partners	Yale, NYU, SmartPower, CT Clean Energy Finance and Investment Authority	Portland State U, U of A, LBNL, CU-Boulder, MichState, UMich, Social and Environmental Research Inst., Clean Power Finance	UPenn-Wharton, Vanderbilt, NREL, California Center for Sustainable Energy	Austin Energy, Frontier Associates

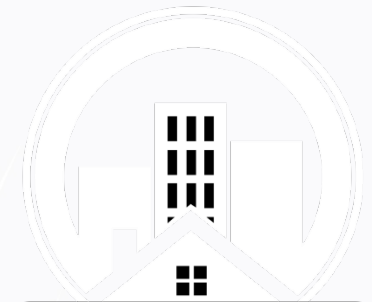
Big Data Lowers Solar Soft Costs

- Sun Number Scores - engaging consumers
- Roof top data processed to qualify buildings
- Lowering the cost of customer acquisition

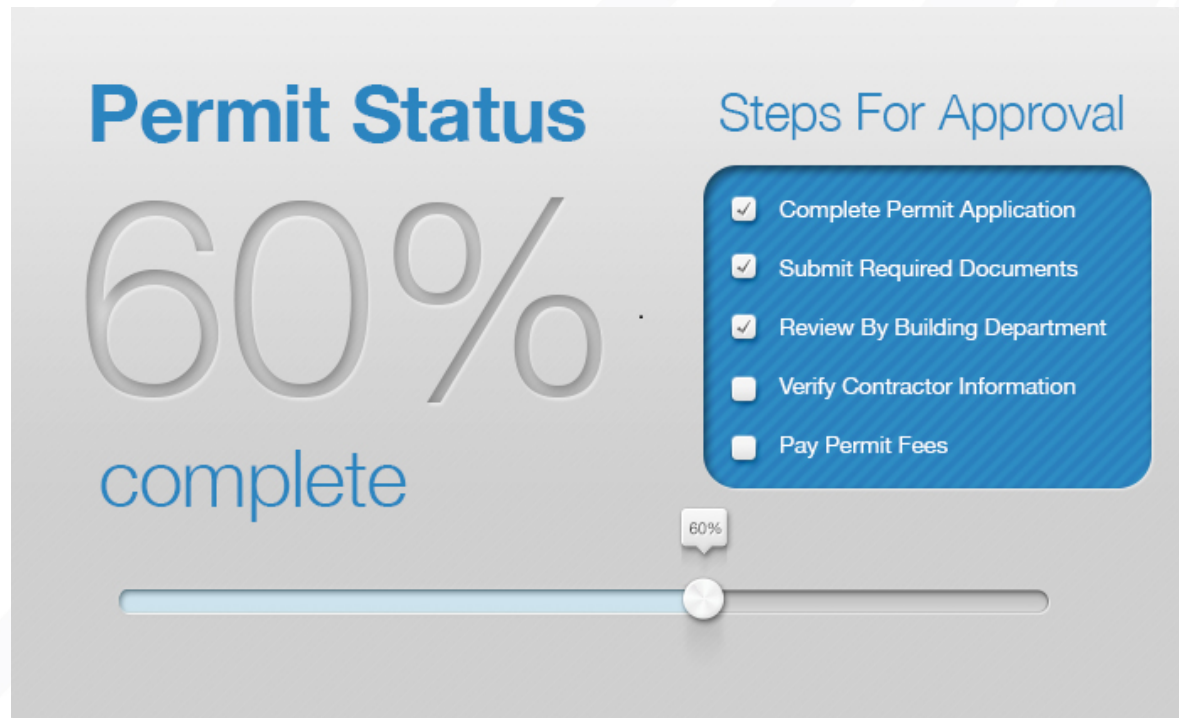


Streamlined Permitting, Inspection

- Web-Based permitting
- Track your permits in real time
- Eliminate trips to permitting office



simply civic



Innovative Solar Business Models



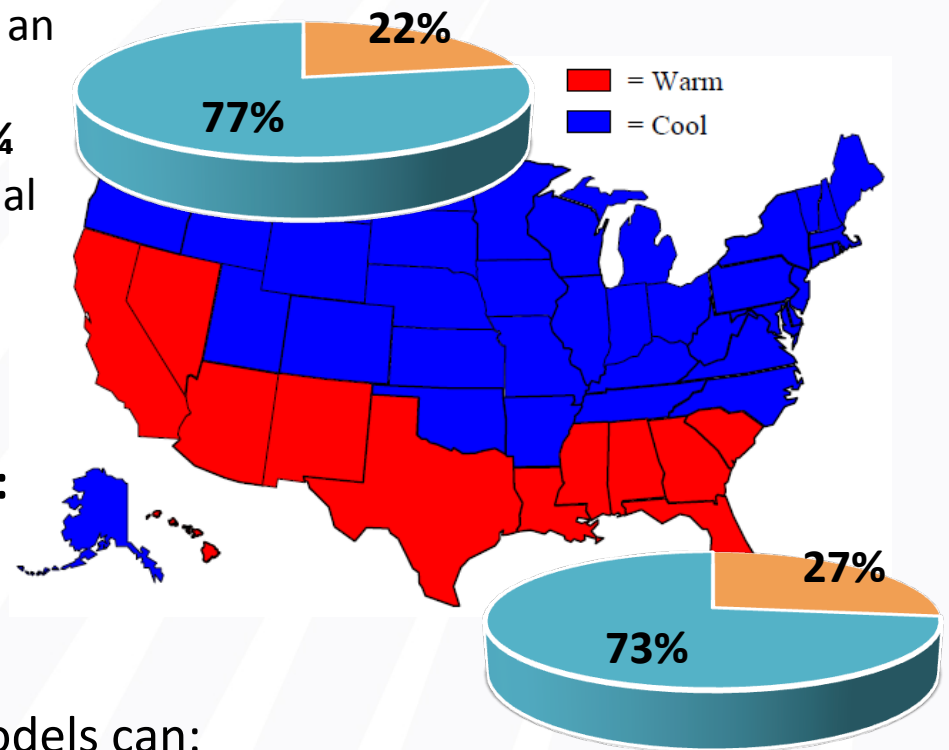
Rooftop solar is an option for **less than 1/4** of the residential market*

Residential roof space suitable for solar:

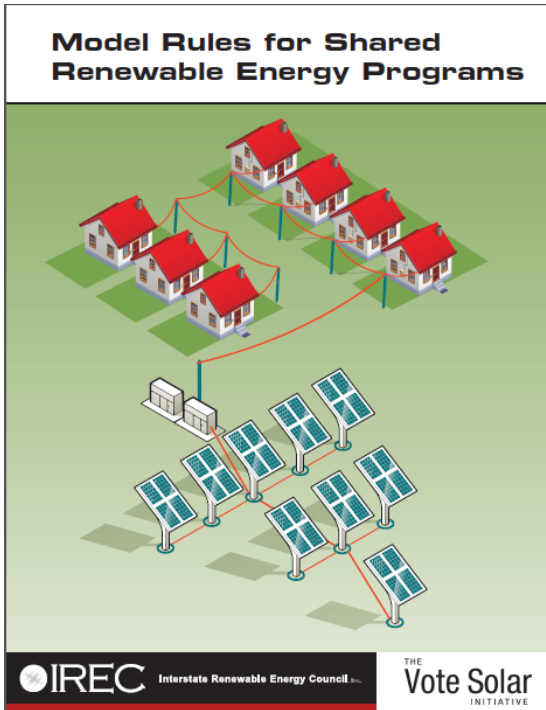
(structural constraints, roof area, shading)
Numbers do not consider home ownership, renters, financial situation

Shared and community solar models can:

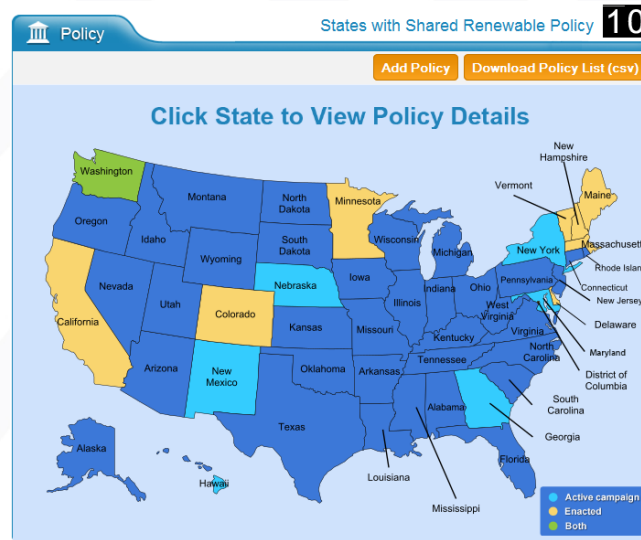
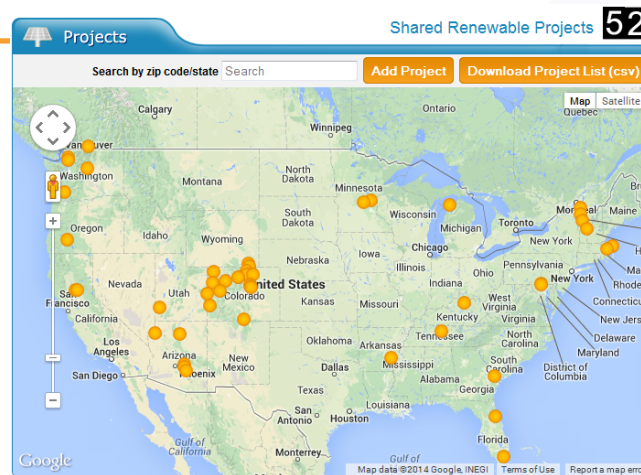
- Remove the siting requirement
- **Expand the market** for solar
- Take advantage of **economies of scale**
- Provide **opportunities for innovation**



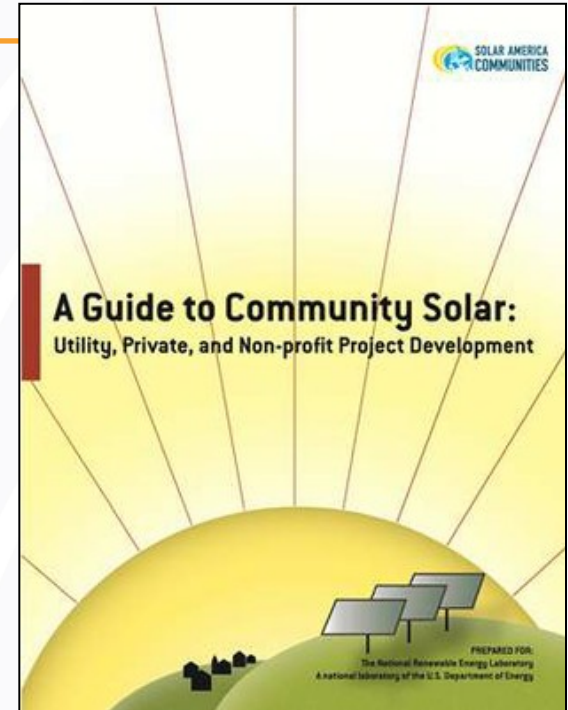
Resources and Further Reading



Interstate Renewable Energy Council
<http://www.irecusa.org>



Shared Renewables HQ
www.sharedrenewables.org



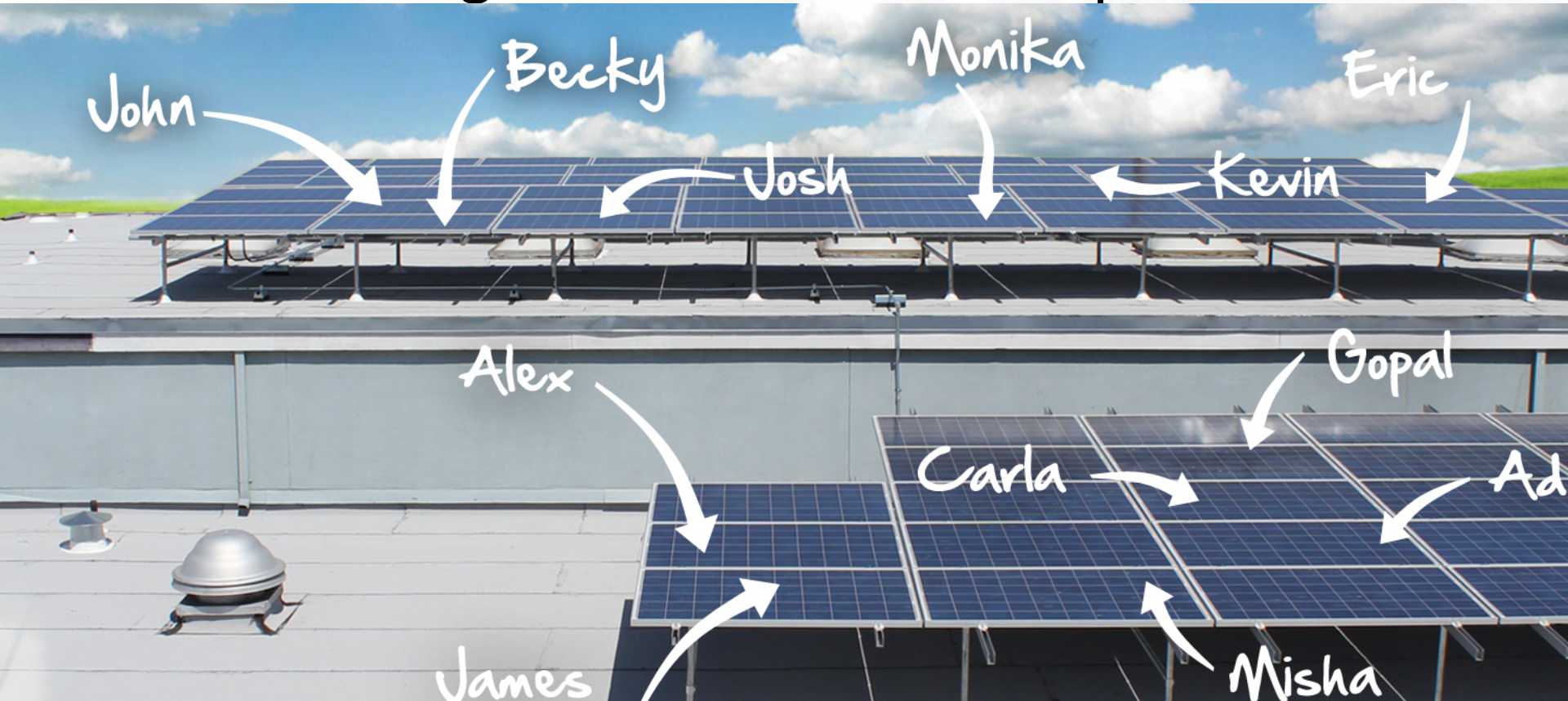
SunShot Initiative
Solar Energy Resource Center
<http://www1.eere.energy.gov/solar/sunshot/resources.html>



Crowd-Funded Solar



- Non-homeowners can go solar for \$25
- Crowdfunding lowers the cost of capital





For people
on the go



Thank You

Elaine Ulrich
Program Manager
SunShot Initiative

U.S. DEPARTMENT OF
ENERGY

Faster, Cheaper, Easier

Provide information and tools that support people and processes that expand adoption of solar technologies.

- Facilitate communication and dissemination of best practices & lessons learned from areas where adoption is well developed (i.e. increasing/high penetration areas) in coordination with SunShot technology offices
- Use established information and knowledge to drive down the cost of increasing and widespread deployment of solar technologies as those technologies advance,
- Support new programs and processes that ensure solar technology deployment becomes easier and cheaper through technological innovation and system change.

Tools we currently employ

- **Support Communities, Organizations, Companies, Innovators**
- **Provide Open Access to Data and Information Resources**
- **Provide Access to Experts**
- **Train Leaders in the field**
- **Create Reference Materials to support a wide range of professionals**
- **Supply Analysis, Case Studies, Guides, Methodologies and Best Practices**
- **Support Innovation in data collection, management, dissemination and analysis**
- **Encourage Software Development and Automation**
- **Support Networks that share the resources listed above**

Current Programs

- Soft- BOS
- Rooftop Solar Challenge II
- Solar Outreach Partnership
- SITN
- GEARED
- SUNRISE
- SEEDS
- Incubator- S (Soft Costs)
- LPDP – Labs
- SunShot Prize

Rooftop solar
Challenge, Solar
OPs, Soft BOS, Solar
Market Pathways,
Solar Designation,
LPDP, SunShot Prize

Solar ABCs, SAPC,
Training, Klise/
Hoen, Interagency

Solar Designation,
AEVA, Interagency
(HUD, BLM, USFS,
USDA)

SITN, SUNRISE,
Incubator, Catalyst,
LPDP tools

SEEDS, LPDP,
Informatics, Catalyst

PV, CSP, SI Primary +
SC Analysis (LPDP,
Soft BOS)

Business and Policy Environment:

- PUCs, Regulators, State and Local Jurisdictions, Legislative Environment, Utility Rebates Metering and Rates

Auxiliary Network to Solar

- Finance
- Real Estate
- Codes, Standards & Certifications
- Insurance
- Permitting Authorities
- Legal Community
- IRS, SEC

Solar Primary Network :

- Installers,
- Project Developers
- Power providers
- Utility owners
- Business and Software Tools and Solution Developers

Consumer Markets

- Residential Consumers – SFH
- Multifamily housing, condo, row houses, coops
- Small commercial
- Large commercial
- Big Box, supermarkets
- Big structures with load (warehouses)
- Big structures without load
- MUSH
- Non-Profits and
- Churches
- Low-Income Consumers
- Small Industrial and agriculture (Dairies, Vineyards)
- Stadiums and Convention Centers
- Airports
- Public Lands
- Tribal Lands
- Farms
- Critical Facilities
- Distributed Wholesale
- DOD
- Large Industrial
- Parking

Data and Information Assets

Research and
Development

Testing and
Validation

Analysis

unShot
Department of Energy

National Laboratory Projects



+



Technical Assistance
Advanced Financing Mechanisms
Policy Analysis
Soft Cost Modeling and Analysis
Solar Regulatory Roadmap
IEA Task 12 and Water Usage

Utility-Scale Long Term
Monitoring



**Sandia
National
Laboratories**

O&M Analysis to Mitigate Risk
Glint/Glare Hazard Analysis Tool
Real Estate PV Valuation w/ LBNL
PV Impacts on Common Home Structural Design

Goals

Expand availability of capital

Lower cost of capital

Reduce transaction cost, time to access capital

DOE Awarded Actions

Solar Access to Public Capital (SAPC):

- Standard Documents
- Mock Ratings Filing
- 150 Members and Growing

Open Solar Performance and Reliability Clearinghouse (oSPARC database)

Analysis of opportunities and barriers

Facilitate capital market investment and retail (community) bank lending

Success Stories: Incubator Awardees

As part of the latest round of Incubator funding,

- **Clean Power Research** is developing a software platform that aims to lower the costs associated with connecting distributed electricity generation to the grid.
- **EnergySage** is growing and enhancing their Marketplace's online store that helps make the process of buying and installing solar photovoltaic (PV) systems quick and simple.
- **kWh Analytics** is building big data information tools to help investors understand risk in the new solar asset class, while **Folsom Labs** is working on cloud-based modeling of arrays to help evaluate how new technologies impact PV systems.



kWh